# District/Campus Improvement Plan 2025/2026

Our mission is to inspire a lifelong passion for learning and empower students to achieve academic excellence through an arts-based education.



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Date Reviewed: Date Approved:

#### **Mission**

TeSA's Mission- Our mission is to inspire a lifelong passion for learning and empower students to achieve academic excellence through an arts-based education.

#### Vision

TeSA's Vision- Our vision is to inspire artistically talented students with a lifelong passion for learning, empowering them to achieve academic and artistic excellence.

#### Nondiscrimination Notice

TEXAS SCHOOL OF THE ARTS does not discriminate on the basis of race, color, national origin, sex, or disability in providing education services, activities, and programs, including vocational programs, in accordance with Title VI of the Civil Rights Act of 1964, as amended; Title IX of the Educational Amendments of 1972; and section 504 of the rehabilitation Act of 1973; as amended.

# **TEXAS SCHOOL OF THE ARTS Site Base**

Name	Position
Wallace, Kiera	Principal
Murray, Julie	Instructional Specialist
May, Amy	Counselor
Reaves, Kayla	Special Populations Coordinator
Kilgore, Kelsey	Fine Arts Lead Teacher
Gunn, Maddi	Grade-Level Lead Teacher
Jackson, Caitlin	Grade-Level Teacher
Ogden, Robin	Grade-Level Lead Teacher
Meacham, Daphne	Grade-Level Lead Teacher
Bransford, Natalie	Grade-Level Lead Teacher
DeLuna, Laura	Grade-Level Lead Teacher
Yarbrough, Kathryn	Parent
Singleterry, Amy	Parent

Goal 1. During the 2025-2026 school year, all students will meet their personal academic growth goal as set by NWEA Measure of Academic Progress (MAP).

**Objective 1.** TeSA teachers will utilize TEKS-aligned instructional planning documents, curriculum, and materials to create and implement rigorous instruction for all subjects.

Subjects.	1			
Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Teachers will utilize TEKS Resource System (Texas Curriculum Management Program Cooperative-TCMPC) to create and implement aligned and rigorous instruction in Math, Reading, Science, and Social Studies. (Title I TA: 1,3) (Target Group: All) (Strategic Priorities: 2) (ESF: 4.1)	Core Subject Teachers	ongoing	(F)Title I - \$9,000	Criteria: lesson plans, instructional planning calendars
2. TeSA ELAR Teachers will also utilize Texas Wonders in addition to Texas Curriculum Management Program Cooperative (TCMPC) in Kindergarten-5th grade for class instruction. (Title I TA: 1,5) (Target Group: All) (Strategic Priorities: 2) (ESF: 4.1)	Core Subject Teachers	August-May		Criteria: lesson plans & classroom observations
3. TeSA ELAR Teachers will utilize Heggerty for direct phonics instruction. (Target Group: All) (Strategic Priorities: 2)	Core Subject Teachers	ongoing		Criteria: lesson plans
4. TeSA ELAR Teachers will utilize Zaner-Blozer Handwriting materials for direct handwriting instruction for all students. (Target Group: All) (Strategic Priorities: 2)	Core Subject Teachers	ongoing	(S)EMAT - \$620	Criteria: lesson plans
5. TeSA Science Teachers will utilize Savvas Science in Kindergarten-5th grade as a curricular resource for class instruction. (Title I TA: 1,3,5,6) (Target Group: All) (Strategic Priorities: 2) (ESF: 4.1,5.3,5.4)	Core Subject Teachers	August-May	(S)EMAT - \$13,362	Criteria: lesson plans & classroom observations
6. TeSA Science Teachers will utilize Scholastic Science Spin as a supplemental science resource for all students. (Target Group: All) (Strategic Priorities: 2)	Core Subject Teachers	ongoing	(S)State Compensatory - \$600	Criteria: lesson plans
7. TeSA Math Teachers will utilize Bluebonnet Math in Kindergarten-5th grade as a curricular resource for class instruction. (Title I TA: 1,5) (Target Group: All) (Strategic Priorities: 2) (ESF: 4.1)	Core Subject Teachers	August-May	(S)EMAT - \$11,171	Criteria: lesson plans & classroom observations
8. TeSA Social Studies Teachers will utilize	Core Subject Teachers	ongoing	(S)Local Funds - \$0	Criteria: lesson plans

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Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
Scholastic News as a supplementary Social Studies resource for all students. (Target Group: All) (Strategic Priorities: 2)				
9. Core Subject Teachers will implement the new Technology TEKS within their core curriculum and through Tech Apps for Texas during a designated time within the grade-level schedule. (Target Group: All) (Strategic Priorities: 2)	Core Subject Teachers	August- November		Criteria: finance records, usage reports
10. 4th-5th Grade Social Studies teachers will utilize My World Social Studies Extension consumables to supplement instruction in the classroom. (Target Group: 4th,5th) (Strategic Priorities: 2)	Core Subject Teachers	August-May	(S)EMAT - \$800	Criteria: lesson plans, student work

Goal 1. During the 2025-2026 school year, all students will meet their personal academic growth goal as set by NWEA Measure of Academic Progress (MAP).

**Objective 2.** TeSA teachers will conduct beginning, middle, and end of the year testing for all students and use the data to plan instruction.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. TeSA teachers will give the Measure of Academic Progress (MAP) assessment at the beginning, middle, and end of the year for K-5th Grade Math, K-5th Grade Reading, and 5th Grade Science. (Title I TA: 1,3,5) (Target Group: K,1st,2nd,3rd,4th,5th) (Strategic Priorities: 2) (ESF: 4.1,5.3)	Core Subject Teachers	BOY, MOY, EOY	(S)State Compensatory - \$6,000	Criteria: MAP reporting data
2. TeSA teachers will use the CLI Engage platform (TX-KEA = K & TPRI = 1st-2nd) as a diagnostic assessment tool for Kindergarten Math and K-2nd Grade Reading. (Title I TA: 1,3) (Target Group: K,1st,2nd) (Strategic Priorities: 2) (ESF: 4.1,5.3)	Core Subject Teachers	BOY, MOY, EOY	(S)Local Funds - \$0	Criteria: CLI Engage reporting data
3. TeSA teachers will use the Lift Off/Progress Learning diagnostic testing to identify areas of need for targeted online instructional strategies in Reading and Science, and Social Studies. (Title I TA: 1,3) (Target Group: 2nd,3rd,4th,5th) (Strategic Priorities: 2) (ESF: 4.1,5.3)	Core Subject Teachers	ongoing	(F)IDEA Special Education - \$2,500	Criteria: Education Galaxy reporting data
4. TeSA will hire substitute teachers to continue instruction during early childhood testing dates while teachers focus on assessing students. (Title I TA: 1,2) (Target Group: K,1st,2nd) (Strategic Priorities: 2) (ESF: 2.1,4.1,5.3)	Principal	BOY, MOY, EOY	(S)Local Funds - \$5,000	Criteria: Away From Duty Forms, Substitute Payroll
5. TeSA teachers will have training opportunities for all testing platforms and associated technology. (Title I TA: 1,4,6) (Target Group: All) (Strategic Priorities: 1) (ESF: 2.1,4.1,5.3)	Instructional Specialist	ongoing		Criteria: faculty/staff survey results
6. TeSA will implement a school wide data analysis protocol utilizing student data trackers. Grade level teachers will meet regularly to disaggregate quantitative and qualitative data allowing teachers to identify and address	Instructional Specialist, Principal, Teacher(s)	Ongoing	(S)Strong Foundations Grant	

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**Objective 2.** TeSA teachers will conduct beginning, middle, and end of the year testing for all students and use the data to plan instruction.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
specific learning gaps for all subjects, with an emphasis on mathematics. (Target Group: All) (Strategic Priorities: 2)				
7. TeSA will establish a math intervention cycle. We will create a formal process for identifying struggling students based on assessment data. The process will include diagnosing specific areas of weakness, delivering targeted reteaching, and reassessing to measure the effectiveness of interventions. (Target Group: All) (Strategic Priorities: 2)	Core Subject Teachers, Instructional Specialist	Ongoing		
8. Using MAP data, TeSA teachers will guide students to create and track personal growth academic goals. (Strategic Priorities: 2)	Core Subject Teachers, Instructional Specialist, Principal, Teacher(s)	Ongoing		

Goal 1. During the 2025-2026 school year, all students will meet their personal academic growth goal as set by NWEA Measure of Academic Progress (MAP).

**Objective 3.** To support the mission of the school, fine arts classes will be adapted to better support students' artistic and developmental needs.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Music, scripts, costumes, props, and supplies will be purchased to support student TEKS exploration in the classroom and during performances. (Title I TA: 1) (Target Group: All) (ESF: 4.1,5.1)	Teacher(s)	ongoing	(S)Local Funds - \$3,000	Criteria: lesson plans & performance videos/pictures
2. Arts-based field trips will be utilized to align with Fine Arts TEKS. (Title I TA: 1,2) (Target Group: All) (ESF: 3.4,5.1)	Teacher(s)	ongoing		Criteria: lesson plans
3. To align with the mission of the district and the Fine Arts TEKS, professional artists will be contracted to perform and/or offer master classes for our students. (Target Group: K,1st,2nd,3rd,4th,5th) (ESF: 3.4)	Principal	ongoing	(S)Local Funds - \$600	Criteria: lesson plans, activity calendar
4. Fine Arts and PE Teachers will have the opportunity to attend content-specific training outside of the district. (Strategic Priorities: 1)	Teacher(s)	November-April	(S)Local Funds - \$1,000	Criteria: training certificates

Goal 1. During the 2025-2026 school year, all students will meet their personal academic growth goal as set by NWEA Measure of Academic Progress (MAP).

**Objective 4.** TeSA students' learning needs will be supported through tiered, targeted instruction.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. TEKS-based books with math and/or science themes will be purchased and used in small groups and independent reading time to support literacy in all core-subjects. (Title I TA: 1) (Target Group: All) (Strategic Priorities: 2) (ESF: 4.1,5.3)	Core Subject Teachers	ongoing	(F)Title III Bilingual / ESL - \$500	Criteria: lesson plans, campus inventories
2. Student iPads and accessories will be repaired or replaced as needed to ensure all online curricular resources and instructional platforms can be used in class with fidelity in whole and small groups. (Title I TA: 1,2) (Target Group: K,1st,2nd) (ESF: 4.1,5.1)	Principal	ongoing		Criteria: lesson plans, technology reports
3. Student Chromebooks and accessories will be repaired or replaced as needed to ensure all online curricular resources and instructional platforms can be used in class with fidelity in whole and small groups. (Title I TA: 1) (Target Group: 3rd,4th,5th) (Strategic Priorities: 1,2) (ESF: 2.1,4.1)	Principal	ongoing		Criteria: lesson plans, technology records
4. The Rtl Committee will review data with teachers every grading period and make specific plans for all Tier 2 and Tier 3 students. (Title I TA: 1,3,8) (Target Group: AtRisk) (Strategic Priorities: 2) (ESF: 5.4)	Counselor(s), Instructional Specialist, Principal, Teacher(s)	ongoing	(S)State Compensatory - \$500	Criteria: Rtl committee minutes, student logs
5. The Special Populations Coordinator will oversee all SPED & 504 plans, ensuring compliance is met and reporting concerns and new student needs based on goals and accommodations to the Principal bi-monthly. (Target Group: SPED,Dys,504) (Strategic Priorities: 2)	Principal	August	(F)IDEA Special Education - \$65,000	Criteria: calendar, finance records
6. Teachers will utilize Learning A-Z/Raz+ ELL as a tiered ELAR resource for all students. (Target Group: ESL,SPED,AtRisk,504) (Strategic Priorities: 2)	Teacher(s)	ongoing	(F)Title III Bilingual / ESL - \$4,850	Criteria: lesson plans, usage reports

Goal 1. During the 2025-2026 school year, all students will meet their personal academic growth goal as set by NWEA Measure of Academic Progress (MAP).

**Objective 4.** TeSA students' learning needs will be supported through tiered, targeted instruction.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
7. The Dyslexia teacher will work with the Principal to attend required training and purchase mandatory and supplementary materials needed for dyslexia services utilizing the Take Flight curriculum. (Target Group: Dys) (Strategic Priorities: 2)	Dyslexia specialist, Principal	ongoing	(F)IDEA Special Education - \$8,600	Criteria: finance records, materials inventory
8. All teachers and administrators will utilize Project Education to track, meet, and report on students within GT, RtI, 504, SPED, Behavior, and/or LPAC. (Strategic Priorities: 2)	Core Subject Teachers, Dyslexia specialist, Instructional Specialist, Principal, Special Ed Teachers	ongoing	(F)IDEA Special Education - \$10,000	Criteria: usage reports, student reports
9. Training specific to best practices for academic success for students with Autism, 504, ESL, Emotional Disabilities, and ADHD will be provided by a contracted presenter to all teachers. (Target Group: SPED,504) (Strategic Priorities: 1,2)	Principal	September	(S)Local Funds - \$0	Criteria: Region 11 MOU

Goal 1. During the 2025-2026 school year, all students will meet their personal academic growth goal as set by NWEA Measure of Academic Progress (MAP).

**Objective 5.** TeSA teachers will have the tools and training they need to deliver quality, rigorous instruction aligned to the TEKS and STAAR.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. TeSA certified teachers will be given the opportunity and learning support to obtain their ESL Supplemental Certificates. (Title I TA: 6) (Target Group: EB) (Strategic Priorities: 1) (ESF: 2.1)	Principal	ongoing	(F)Title III Bilingual / ESL - \$1,600	Criteria: personnel records
2. TeSA teachers will have the opportunity to pursue professional learning opportunities through ESC Region 11. (Target Group: All) (Strategic Priorities: 1)	Instructional Specialist, Principal	ongoing	(F)Title IIA Principal and Teacher Improvement - \$10,000	Criteria: personnel records, Region 11 reports
3. TeSA Teachers will have professional learning opportunities provided for each curricular resource available, as well as other instructional strategies. (Target Group: All) (Strategic Priorities: 1,2)	Instructional Specialist	ongoing	(S)State Compensatory - \$1,200	Criteria: personnel records, Region 11 contracts
4. 3rd-5th grade teachers will participate in training to better understand STAAR content, format, and grading. (Target Group: All) (Strategic Priorities: 2)	Core Subject Teachers	October-March	(S)State Compensatory - \$2,250	Criteria: training certificates
5. TeSA teachers will continue utilizing selected techniques from Teach Like a Champion in order to focus on academic excellence and positive culture campus-wide. (Target Group: All) (Strategic Priorities: 2)	Teacher(s)	ongoing		Criteria: faculty meeting slides, observations
6. Substitutes will be hired so that new teachers have the opportunity to observe and learn from veteran teachers selected by the Instructional Specialist. (Target Group: All) (Strategic Priorities: 2)	Core Subject Teachers, Instructional Specialist	ongoing	(S)Local Funds - \$1,000	Criteria: Away From Duty Forms
7. TeSA Science Teachers will attend training with a contracted professional to learn best practices for blended learning within the scope of the new Science TEKS. (Target Group: All) (Strategic Priorities: 2)	Core Subject Teachers	August	(S)Blended Learning Grant - \$300	Criteria: Region 11 MOU
8. TeSA Math teachers will complete training on the Bluebonnet curriculum and implement	Core Subject Teachers, Instructional Specialist, Principal	Ongoing	(S)Strong Foundations Grant - \$100,000	

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**Objective 5.** TeSA teachers will have the tools and training they need to deliver quality, rigorous instruction aligned to the TEKS and STAAR.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
its strategies with fidelity in daily instruction, using program resources to provide differentiated support. (Target Group: All) (Strategic Priorities: 2)				

Goal 1. During the 2025-2026 school year, all students will meet their personal academic growth goal as set by NWEA Measure of Academic Progress (MAP).

**Objective 6.** In following HB1416 guidelines, TeSA will offer individually focused accelerated instruction for students in both Reading and Math.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. TeSA will offer additional compensation for teachers to plan and implement data-based, individual and small group instruction outside of school hours in order to (Title I TA: 1,6) (Target Group: AtRisk) (Strategic Priorities: 2) (ESF: 5.3)	Core Subject Teachers, Principal	October-May	(S)State Compensatory - \$13,000	Criteria: Accelerated Instruction plans, faculty & student surveys
2. TeSA will provide students enrolled in Accelerated Instruction through HB1416 additional reading and math supplies and materials. (Title I TA: 1,5) (Target Group: AtRisk) (Strategic Priorities: 2) (ESF: 5.3)	Instructional Specialist, Principal	October-May	(S)State Compensatory - \$1,500	Criteria: Accelerated Instruction plans, attendance rosters
3. TeSA will provide Zearn training for all math teachers and a majority of non-math teachers to expand the number of staff eligible to deliver HB 1416 tutoring, increasing tutoring opportunities during after-school and focustime sessions so that all students can meet their required hours. (Target Group: 3rd,4th,5th) (Strategic Priorities: 2)	Core Subject Teachers, Instructional Specialist, Principal	October-April	(S)State Compensatory - \$375	

Goal 1. During the 2025-2026 school year, all students will meet their personal academic growth goal as set by NWEA Measure of Academic Progress (MAP).

**Objective 7.** To support academic growth beyond the classroom, TeSA will offer optional academic events.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. TeSA will hold a local spelling bee and participate in the regional spelling bee. (Target Group: All) (Strategic Priorities: 2)	Core Subject Teachers	October-February	(F)Title III Bilingual / ESL - \$200	Criteria: participation records
2. TeSA will hold a discovery fair, in which students can create an invention or participate in a living history museum. (Target Group: All) (Strategic Priorities: 3)	Instructional Specialist	November	(S)Local Funds - \$100	Criteria: participation records
3. TeSA will hold a science fair, in which students must use the scientific process outside of school hours and then present their findings to their classmates and adjudicators. (Target Group: All) (Strategic Priorities: 2,3)	Instructional Specialist	April	(S)Local Funds - \$100	Criteria: participation records
4. TeSA will provide students with the option to participate in the Noetic Math Competition, competing against students across the nation. (Target Group: All) (Strategic Priorities: 2)	Core Subject Teachers	March	(S)Local Funds - \$300	Criteria: participation records
5. TeSA will hold a Multilingual Poetry Slam during the school day for students. (Target Group: ESL) (Strategic Priorities: 2)	Principal	February	(S)Local Funds - \$0	Criteria: activity calendar
6. TeSA will provide a stipend for a teacher to oversee all administrative duties for academic events. (Target Group: All) (Strategic Priorities: 2)	Teacher(s)	August-May	(S)Local Funds - \$500	Criteria: personnel records

Goal 2. TeSA will retain the majority of all hired teachers and staff from the 2025-2026 to the 2026-2027 academic year.

**Objective 1.** Teachers will have input in all grade-level decisions and most campus-wide decisions.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Teachers and staff members will have the opportunity to provide feedback through membership in various self-selected campus committees. (Target Group: All) (Strategic Priorities: 1)	Teacher(s)	ongoing	(S)Local Funds - \$0	Criteria: committee minutes, faculty meeting agendas, & faculty survey data
2. Smore will be used for effective communication through weekly principal's newsletters, keeping teachers and families informed of all expectations, events, and opportunities within the school. (Target Group: All) (ESF: 2.1)	Principal	ongoing	(S)State Compensatory - \$99	Criteria: survey data, agendas, emails, & archived newsletters
3. One teacher will be identified as the Yearbook Coordinator and receive a stipend to oversee the creation of the annual yearbook publication. (Target Group: All) (Strategic Priorities: 1)	Teacher(s)	August-May	(S)Local Funds - \$500	Criteria: personnel records
Remind will be used to streamline communication to all families. (Target Group: All)	Principal, Teacher(s)	year-round	(S)State Compensatory - \$1,500	Criteria: Remind logs/reports

Goal 2. TeSA will retain the majority of all hired teachers and staff from the 2025-2026 to the 2026-2027 academic year.

**Objective 2.** Pre-recorded webinars, online instruction, and face-to-face opportunities will be provided and encouraged for all teachers and staff through ESC Region 11, TEA, and other private organizations as applicable.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. School-Specific nursing training will be provided for the Campus Nurse. (Title I TA: 6) (Target Group: All) (ESF: 2.1)	School Nurse	October-May	(S)Local Funds - \$600	Criteria: personnel records
2. Training on how to utilize all available technological devices and equipment, as well as, online programs and platforms, will be provided for all teachers and staff. (Title I TA: 6) (Target Group: All) (ESF: 2.1)	Principal	ongoing		Criteria: PD agendas, faculty/staff survey data

Goal 2. TeSA will retain the majority of all hired teachers and staff from the 2025-2026 to the 2026-2027 academic year.

**Objective 3.** Selected teachers will have the opportunity to hold a leadership position.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Grade-Level Lead Teachers and the Fine Arts Lead Teacher will lead PLCs and serve as the communication liaison between their colleagues and the administrative team. (Title I TA: 2) (Target Group: All) (Strategic Priorities: 1) (ESF: 2.1)	Department Heads, Principal	ongoing	(S)Local Funds - \$3,500	Criteria: PLC minutes, calendared events
2. Committee Chairs will lead all committee meetings and serve as the communication liaison between the committee members the administrative team. (Title I TA: 2) (Target Group: All) (ESF: 2.1)	Principal, Teacher(s)	ongoing	(S)Local Funds - \$1,500	Criteria: Committee meeting minutes, calendared events
3. The Testing Assistant will work directly with the Campus Testing Coordinator and District Testing Coordinator to complete assigned tasks. (Target Group: All) (Strategic Priorities: 1,2)	Instructional Specialist, Teacher(s)	ongoing	(S)State Compensatory - \$500	Criteria: calendared meetings, project completion

Goal 3. During the 2025-2026 school year, TeSA will provide a safe and nurturing environment for students, teachers, and staff.

**Objective 1.** The emotional and social needs of all students will be met while in the school building.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. TeSA will utilize Positive Behavior and Interventions Support (PBIS) to highlight desired behaviors and teach the character TEKS. (Title I TA: 4,6) (Target Group: All) (Strategic Priorities: 1) (ESF: 1.1,1.2,2.1,3.1,3.2,3.3)	Principal	ongoing	(S)State Compensatory - \$1,500	Criteria: Student referral rates
2. Selected teachers and administrators will be trained in CPI Nonviolent Crisis Intervention. (Target Group: SPED,AtRisk)	Counselor(s)	September- January	(S)State Compensatory - \$250	Criteria: certification records
3. The Counselor will teach grade-level specific guidance lessons, focused on school expectations and the Character TEKS. (Target Group: All) (Strategic Priorities: 1)	Counselor(s)	ongoing	(S)State Compensatory - \$200	Criteria: calendared events, lesson plans
4. The Counselor will lead a trained therapy dog on campus two days per week in order to visit classrooms and common spaces and provide comfort to individual students. (Target Group: All) (Strategic Priorities: 1)	Counselor(s)	ongoing	(S)Local Funds - \$0	Criteria: observation

Goal 3. During the 2025-2026 school year, TeSA will provide a safe and nurturing environment for students, teachers, and staff.

**Objective 2.** The health and safety needs of all students and staff will be met while in the school building.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. Replacement air filters will be purchased for every filtration system on campus to filter the air for disease, dust, and allergens. (Title I TA: 3) (Target Group: All) (Strategic Priorities: 1) (ESF: 2.1,3.1)	Principal	ongoing	(S)Local Funds - \$3,500	Criteria: COVID reporting, financial records
2. Offender check software will be updated to be used when checking in visitors to better protect the safety of all students and employees. (Target Group: All) (Strategic Priorities: 1) (ESF: 2.1,3.1)	Principal	October	(F)Title IV Safe and Drug Free - \$1,985	Criteria: Surveying parents and staff regarding level of safety and security.
3. The perimeter doors will be routinely maintained or repaired to ensure the ability to close and lock properly. (Target Group: All)	Principal	ongoing	(F)Title IV Safe and Drug Free - \$1,500	Criteria: facility reports
4. Monthly extermination services will be utilized to mitigate ongoing pest issues inside and outside of the building. (Target Group: All)	Principal	ongoing	(S)Local Funds - \$5,000	Criteria: finance records, visitor logs
5. Emergency first aid kits and stop the bleed kits need to be replenished/replaced in all classrooms and common spaces. (Target Group: All)	School Nurse	October	(F)Title IV Safe and Drug Free - \$1,000	
6. Air conditioning units will be replaced due to evidence of mold and failure to heat/cool consistently. (Target Group: All)	Principal	Sept-May	(S)Local Funds - \$100,000	Criteria: installation records

Goal 3. During the 2025-2026 school year, TeSA will provide a safe and nurturing environment for students, teachers, and staff.

**Objective 3.** The administrative team will support the well-being of all teachers and staff.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. The TeSA Sunshine Committee will provide celebration treats, small surprises, activities, and support for faculty and staff. (Target Group: All) (Strategic Priorities: 1) (ESF: 2.1)	Teacher(s)	ongoing		Criteria: calendared events, staff surveys
2. The administrative team will provide opportunities to connect and socialize during every PD day. (Target Group: All) (Strategic Priorities: 1)	Principal	ongoing	(S)Local Funds - \$0	Criteria: PD agendas
3. The administrative team will provide holiday-themed activities, rewards, and treats. (Target Group: All) (Strategic Priorities: 1)	Principal	ongoing	(S)Local Funds - \$0	Criteria: calendared events

Goal 4. During the 2025-2026 academic year, TeSA will maintain financial efficiency and integrity.

**Objective 1.** TeSA will utilize specific procedures for all aspects of spending and tracking campus-allotted funds.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. A TeSA-specific requisition request form will be utilized for teachers/staff to request needed items. (Target Group: All) (Strategic Priorities: 2)	Teacher(s)	ongoing	(S)Local Funds - \$0	Criteria: faculty/staff survey data & finance records
2. The Principal and Instructional Specialist will utilize usage reports and faculty survey to determine the need to renew all current supplemental curricular programs. (Target Group: All) (Strategic Priorities: 2)	Instructional Specialist, Principal	June	(S)Local Funds - \$0	Criteria: usage reports, survey data
3. The Principal and Special Populations Coordinator will meet at least twice per month to review student and contractor expenses related to SPED, 504, and the referral process. (Target Group: All) (Strategic Priorities: 1)	Principal	ongoing	(S)Local Funds - \$0	Criteria: calendared meetings

Goal 4. During the 2025-2026 academic year, TeSA will maintain financial efficiency and integrity.

**Objective 2.** TeSA will create accountability between all administrative staff and positions.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. The Principal will meet weekly with the Instructional Specialist to review academic purchase requests and identify additional needs. (Title I TA: 1,4,8) (Target Group: All) (Strategic Priorities: 2) (ESF: 1.1,1.2,4.1,5.1,5.3)	Principal	ongoing	(S)Local Funds - \$0	Criteria: meeting agendas, notes & financial records
2. The Principal will meet monthly with the Business Manager to review all local, state, and federal budgets. (Target Group: All) (Strategic Priorities: 1)	Principal	ongoing	(S)Local Funds - \$0	Criteria: meeting agendas, notes, & financial records

**Goal 4.** During the 2025-2026 academic year, TeSA will maintain financial efficiency and integrity.

**Objective 3.** The Principal will create clear expectations and procedures for using, fixing, and replacing all technological devices in order to be fiscally responsible.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
An inventory will be maintained to track device purchases and their current working condition and place in the building. (Target Group: All) (Strategic Priorities: 1)	Principal	ongoing	(S)Local Funds - \$0	Criteria: physical evidence & faculty/staff survey data
<ul> <li>2. A help-ticket system will be utilized to track all technology needs and repairs. (Title I TA:</li> <li>1) (Target Group: All) (Strategic Priorities: 2) (ESF: 1.2,5.1)</li> </ul>	Principal	ongoing	(S)Blended Learning Grant - \$2,000	Criteria: faculty/staff survey data, meeting agendas & physical evidence
3. A triplicate form will be utilized to track maintenance requests and completion of projects in the building. (Target Group: All) (Strategic Priorities: 1)	Principal	ongoing	(S)Local Funds - \$100	Criteria: review of forms & completed work

**Goal 5.** During the 2025-2026 school year, TeSA will increase parent and community engagement.

**Objective 1.** The TeSA Principal and Teachers will maintain consistent communication with parents throughout the year.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. The Principal and all TeSA academic teachers will send grade-level newsletters or the link to an updated website weekly. (Target Group: All) (Strategic Priorities: 1)	Core Subject Teachers	ongoing		Criteria: parent survey data & archived newsletters
2. Translation services will be purchased to better communicate with families who prefer to speak in a language other than English. (Title I TA: 7) (Target Group: All) (ESF: 3.4)	Principal	October		Criteria: faculty/staff survey data & parent survey data
3. Teachers and the Principal will coordinate with the TCA+A Communications Manager to publish pictures, videos, and information on the website and Facebook page and print paper materials as needed. (Target Group: All) (Strategic Priorities: 1)	Principal, Teacher(s)	online		Criteria: meeting agendas, faculty/staff survey data, & parent survey data

Goal 5. During the 2025-2026 school year, TeSA will increase parent and community engagement.

**Objective 2.** TeSA will increase opportunities for family involvement.

Activity/Strategy	Person(s) Responsible	Timeline	Resources	Evaluation
1. The Principal will attend monthly Parent Teacher Organization (PTO) meetings to represent the campus and work directly with the PTO President and/or committee members on PTO events. (Target Group: All) (Strategic Priorities: 1)	Principal	ongoing	(S)Local Funds - \$0	Criteria: Meeting agendas & parent survey data
2. TeSA will host performances and events in which parents and community members are invited to attend. (Title I TA: 7) (Target Group: All) (ESF: 3.4)	Principal	ongoing	(S)Local Funds - \$6,500	Criteria: lesson plans, playbills/flyers, & parent survey data
3. TeSA will invite volunteers to help in classrooms, the workroom, library, and at campus performances and events and maintain their notarized volunteer paperwork. (Target Group: All) (Strategic Priorities: 1)	Teacher(s)	ongoing	(S)Local Funds - \$100	Criteria: visitor check-in log, faculty/staff survey data, & parent survey data
Parents will be invited to all extracurricular academic events during the school year.  (Target Group: All) (Strategic Priorities: 1)	Principal	ongoing	(S)Local Funds - \$0	Criteria: newsletter publications
5. TeSA families will be invited to represent TeSA by participating in the Fort Worth COWTOWN and CALF runs. (Target Group: All) (Strategic Priorities: 1)	Teacher(s)	October & February	(S)Local Funds - \$0	Criteria: newsletter publications
6. The principal will host an in-person parent forum (e.g., TeSA Talks) at least twice per semester to provide families with opportunities to connect, ask questions, and engage in school initiatives.	Principal	October-April		

# **Demographics**

#### **Demographics Strengths**

- 1. TeSA serves a diverse population.
- 2. Many siblings and cousins are part of the same campus.

#### **Demographics Weaknesses**

- 1. TeSA employee demographics do not match the students' demographics.
- 2. Due to the changing population from year to year, it is difficult to plan for future needs.

#### **Demographics Needs**

- 1. TeSA needs to recruit a more diverse population of teachers as positions are available in the future.
- 2. TeSA needs a long-term plan for recruitment.

#### **Demographics Summary**

#### **TeSA Student Demographics 2020-2021**

Black 137
White or Hispanic 99
Asian 33
American Indian 16
Hawaiian/South Pacific 4
SPED 16
504 10
At-Risk 75
Dyslexia 7

#### **Demographics Summary (Continued)**

LEP 42

**RTI 29** 

Eco Disadvantaged 79

Military 14

#### **TeSA Student Demographics 2021-2022**

Black 99

White or Hispanic 191

Asian 27

American Indian 7

Hawaiian/South Pacific3

SPED 15

504 14

At-Risk 37

Dyslexia 8

LEP 32

**RTI 30** 

Eco Disadvantaged 69

Military 15

#### **TeSA Student Demographics 2022-2023**

Black 63

White or Hispanic 190

Asian 19

American Indian 0

Hawaiian/South Pacific 1

SPED 28

504 14

Dyslexia 15

LEP 39

RTI 57

Eco Disadvantaged 32

Military 16

#### TeSA Student Demographics 2023-2024

Black 75

Hispanic/Latino 115

White 96

Asian 19

American Indian 1

#### **Demographics Summary (Continued)**

Hawaiian/South Pacific 0 SPED 49 504 25 Dyslexia 28 LEP/ELL 26 RTI 36 Eco Disadvantaged 28

#### **TeSA Student Demographics 2024-2025**

Black

Military 16

Hispanic/Latino

White

Asian

American Indian

Hawaiian/South Pacific

**SPED** 

504

Dyslexia

LÉP/ELL

RTI

Eco Disadvantaged

Military

#### **Student Achievement**

#### **Student Achievement Strengths**

1. During the 2024–2025 school year, 90% of TeSA students achieved Approaches Grade Level or above on the Reading STAAR assessment, significantly outperforming the state average of 76%.

#### **Student Achievement Weaknesses**

- 1. TeSA struggles with a changing population from year to year, with significant turnover noted in the 3rd-5th grade population.
- 2. TeSA 3rd-5th grade teachers are the only one teaching their grade and subject, so they are unable to lesson plan, collaborate, and troubleshoot curriculum with a peer.
- 3. During the 2024–2025 school year, 63% of TeSA students achieved Approaches Grade Level or above on the Math STAAR assessment, which is below the statewide average of 72%.

#### **Student Achievement Needs**

- 1. Additional materials and supplies are needed for all students, and specifically designed instructional supports are needed for students considered at-risk or identified within a special population, such as 504, SPED, and/or EB.
- 2. Professional learning opportunities, and books, supplies, and materials are needed for teachers to learn and utilize best practices in the classroom.

#### **Student Achievement Summary**

#### **TeSA Accountability 2024**

Overall = 83% Student Achievement = 83% School Progress = 85% Academic Growth = 85% Relative Performance = 56% Closing the Gap = 78%

#### **TeSA Accountability 2025**

Overall = 79% Student Achievement = 75% School Progress = 78% Academic Growth = 78% Relative Performance = 51% Closing the Gap = 81%

#### **School Culture and Climate**

#### **School Culture and Climate Strengths**

- 1. TeSA has utilized safety grant funds to add fencing, apply shatter-resistant film to the windows, add a school zone, and hire a full-time security officer.
- 2. Since TeSA started utilizing Positive Behavior Interventions & Supports (PBIS) in the 2021-2022 school year, discipline infractions have decreased every year.

#### **School Culture and Climate Weaknesses**

- 1. Instructional tools, charts, rewards, and additional adult support are lacking for students identified with behavior needs through RtI, 504, or SPED.
- 2. The cross-over of 3rd-5th grades between TeSA and FWAFA continues to cause morale concerns for both students and staff.

#### **School Culture and Climate Needs**

- 1. Additional training and instructional supports and supplies are needed regarding classroom management, functional behavior analysis, behavior improvement plans, and behavior management plans, specifically for students identified as part of a special population, such as SPED, 504, or Rtl.
- 2. Additional training, as well as, supplies and materials are needed for the Counselor to develop a campus-wide program and implement ongoing guidance lessons in K-5th grades.

#### **School Culture and Climate Summary**

Overall, the culture of TeSA is very positive. Small changes and additional supports will go a long way in continuing to provide a safe and positive environment for all students and staff.

### **Curriculum, Instruction and Assessment**

#### **Curriculum, Instruction and Assessment Strengths**

1. TEKS-Resource System Instructional Planning Calendars are utilized for all grades and available contents.

#### **Curriculum, Instruction and Assessment Strengths (Continued)**

2. State-adopted textbooks and/or Open Education Resources (OER) and materials and accompanying professional development are used in every available subject.

#### **Curriculum, Instruction and Assessment Weaknesses**

- 1. Some teachers do not use TEKS-Resource System and/or the state-approved curriculum with fidelity.
- 2. Some teachers do not consistently use data to plan instruction.

#### **Curriculum, Instruction and Assessment Needs**

- 1. More training and support is needed for TEKS-Resource System & all curricular programs.
- 2. More training is needed for teachers to understand how to use online programs, such as DMAC and Project Education, and how to interpret class and state test data.

#### **Curriculum, Instruction and Assessment Summary**

#### **Instructional Materials by Tier**

Tier 3

**ELAR:** Progress Learning: Liftoff, Heggerty Interventions, Spire and Take Flight, Zaner-Bloser

Math: Zearn

Tier 2

**ELAR:** Countdown to STAAR, Project Learning: Liftoff, Heggerty Interventions, Forde-Ferrier Ultimate Mastery & RtI Interventions, Raz-Plus, Wonders

Math: Zearn, Forde-Ferrier Math Readiness, ThinkUp Math

Tier 1

ELAR: TEKS- Resource System, Wonders, Heggerty, Progress Learning, Raz Plus, Zaner Bloser

Math: Eureka Math. Zearn

Science: TEKS- Resource System, Savvas Texas Experience Science, Progress Learning, Science Spin

Social Studies: TEKS- Resource System, MyWorld Social Studies,

#### **Curriculum, Instruction and Assessment Summary (Continued)**

Technology: Tech Apps for Texas

Music: Quaver

Cross Curricular: Discovery Education, Scholastic News, TexQuest



Recruit, support and retain teachers and principals



Build a foundation of reading and math



Connect high school to career and college



Improve low-performing schools



Increase transparency, fairness and rigor in district and campus academic and financial performance



Ensure compliance, effectively implement legislation and inform policymakers



Strengthen organizational foundations (resource efficiency, culture, capabilities, partnerships)

\*adapted from TEA Strategic Plan - https://tea.texas.gov

# Resources

Resource	Source
ESSER Funds	Federal
IDEA Special Education	Federal
Title I	Federal
Title IIA Principal and Teacher Improvement	Federal
Title III Bilingual / ESL	Federal
Title IV Safe and Drug Free	Federal
Local Districts	Other
Local Funds	State
State Compensatory	State